

# Heritage 2020

**COLLABORATION  
in the  
Historic Environment Sector**

# Facilitator - Harpreet Kaur

- 20 years arts and cultural sector
- Freelance consultancy
- West Midlands – international projects
- Audience development and Participation
- Gender Equality, Climate Change, Diversity
- Facilitation in a range of settings; women and peace, social entrepreneurs in India, governance in Switzerland
- Why Heritage 2020?

# Facilitator

- To ask questions
- To listen
- To moderate
- To group ideas and patterns
- To be objective
- Not an expert
- Not provide answers
- Here to support you

# Intention of Workshop

**To define a set of parameters for effective **collaboration** in the historic environment sector, that will deliver clear tangible outputs and outcomes in the future.**

# Workshop Plan

10.30	Introductions	13.45	<b><u>Exercise 3</u></b>
10.50	<b><u>Exercise 1</u></b>	14.45	Break
11.30	Break	15.00	<b><u>Exercise 4</u></b>
11.35	<b><u>Exercise 2</u></b>	15.40	Summary
12.30	Lunch break	15.50	Evaluation
13.15	Case Studies	16.00	End of workshop

# Ground Rules

- Only one person speaks at a time.
- No side conversations unless in group chat.
- Confidential issues will remain in the room.
- Listen to and respect others' points of view.
- Document your points on post – its.
- Switch off telephone.

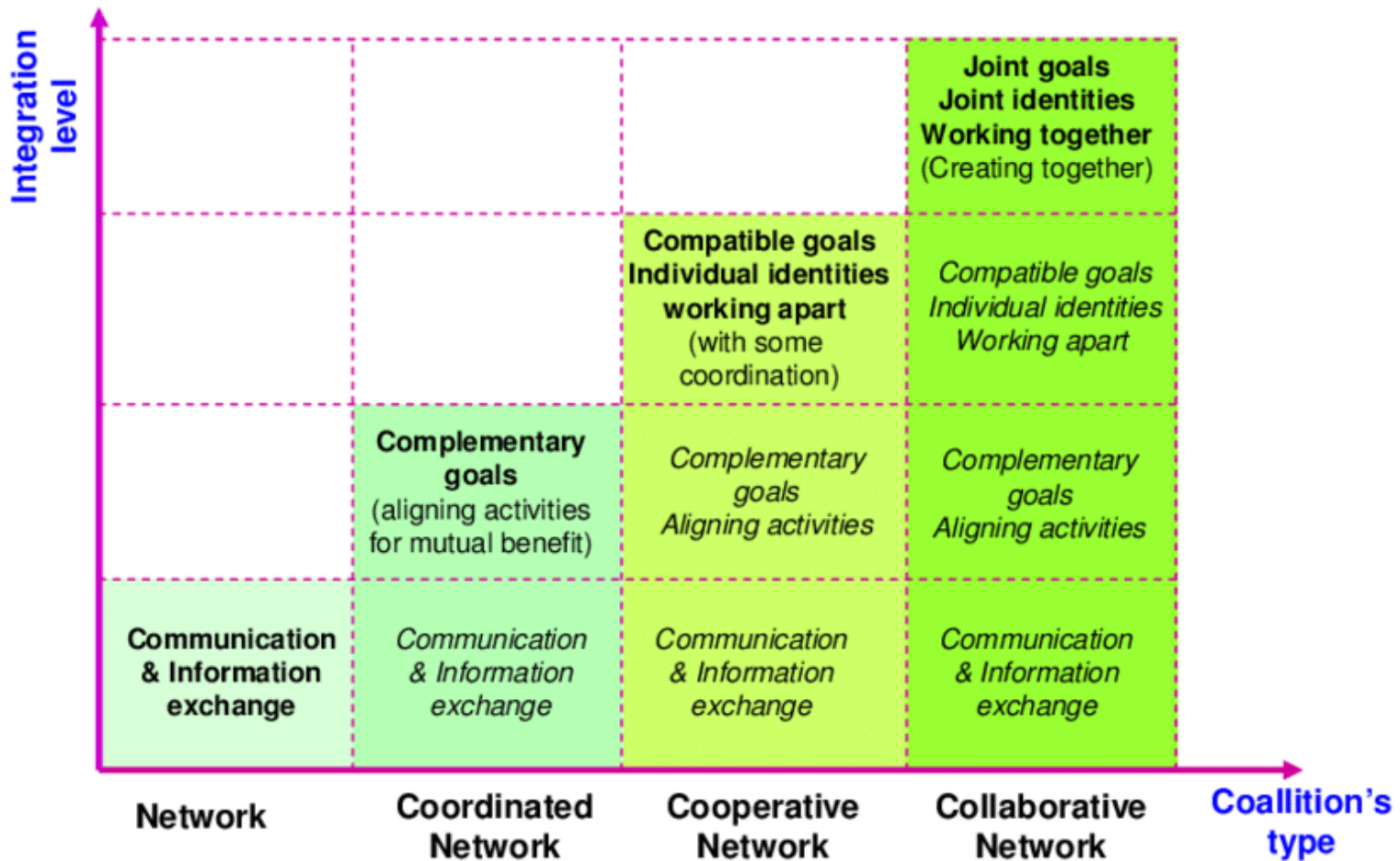
# Introductions

Name

Organisation

Favourite forum for Collaboration

# Networks





# Successful Collaboration

- **An appetite for change and cooperation**
- **A willingness to take risks**
- **Involving the community in co-design**
- **Focussing on what works**
- **Being patient and flexible and**
- **Strong governance with a focus on**
- **Influential champions & leaders**
- **Future proofing your collaboration**

# Exercise 1

**Where does collaboration add value in the historic environment sector?**

# Exercise 2

**Where are current sector models of collaboration not working as effectively as they might for you; what do you think the reasons are?**

- ✧ **Joint advocacy mechanisms**
- ✧ **Strategic direction/decision**
- ✧ **Advocacy/policy coordination**
- ✧ **Coordination/advisory/collaborative action**

# Exercise 3

**What would a successful future model of collaborative sector working include?**

- **S.M.A.R.T – doing 1 without 2**
- **3 categories: 1. essential 2. preferable 3. wish list**
- **Blind spots: diversity, access, sustainability,**
- **Tech: communication, info sharing**

# Exercise 4

**Testing New Model – does it work?**

S.M.A.R.T

Strengths

Opportunities

Weaknesses

Threats

# Summary

**THANK YOU!**